



### The Value and Impact of CAHPS

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# Reported Patient Experiences are Related to other Important Processes and Outcomes

Among dozens of studies examined in a recent systematic review, the vast majority found either positive or null associations between patient experiences and best practice clinical processes, lower hospital readmissions, and desirable clinical outcomes.

Anhang Price R, Elliott MN, et al. 2014. "Examining the role of patient experience surveys in measuring health care quality." Medical Care Research & Review. 71(5):522-54.



# Patient Experience and Patient Behavior

- Better patient-reported provider communication is related to higher:
  - Diabetics' adherence to hypoglycemic medication
  - Veterans' diabetes self-management
  - Blacks' hypertension medication adherence
  - Breast cancer patients' adherence to tamoxifen
  - Rates of colorectal cancer screening
  - Preventive health screening and health counseling services
- Greater patient trust in physician is related to:
  - Better adherence to diabetes care recommendations
  - More preventive services among low-income Black women
- Higher nonadherence among patients whose physicians communicate poorly
- Substantial improvements in adherence among patients whose physician participated in communication skills training

Source: Review by Price, Elliott, Zaslavsky, Hays et al.; MCRR 2014.



# Patient Experience and Clinical Processes

- Hospitals with highest HCAHPS scores do better on clinical processes of care measures, including those for related to the care of acute myocardial infarction (AMI), congestive heart failure (CHF), pneumonia, and surgery, than hospitals with lowest scores
- Patients' overall ratings of hospitals positively associated with hospital performance on pneumonia, CHF, AMI, and surgical care, and process indicators for 19 different conditions
- Overall ratings and willingness to recommend hospital lower in hospitals that consistently perform poorly on cardiac process measures)

References: Jha et al. (2008); Isaac et al. 2010; Llanwarne et al. 2013; Girota et al. 2012.



# Patient Experience and Efficiency

- Longer waits for primary care pediatric visits (access) related to more non-urgent emergency department (ED) visits
- Children with asthma whose physician reviewed long-term therapeutic plan have fewer ED visits, urgent office visits, and hospitalizations
- Higher overall patient ratings of hospitals' care and discharge planning associated with lower 30-day readmission rates for AMI, heart failure, and pneumonia

References: Brousseau et al. (2004); Clark et al. (2008); Schulman and Staelin (2011)



# Patient Experience and Safety

- More positive patient experiences associated with fewer inpatient care complications, especially pressure ulcers, post-operative respiratory failure, and pulmonary embolism or deep venous thrombosis
- Better patient-reported cleanliness of hospital environment strongly related to lower prevalence of infections due to medical care in the hospital
- Significant relationship between better patient-reported hospital staff responsiveness and decreased likelihood of central line-associated blood stream infections
- Hospitals whose patients report better experiences also have employees with more positive perceptions of patient safety culture

www.ahrq.gov/cahps

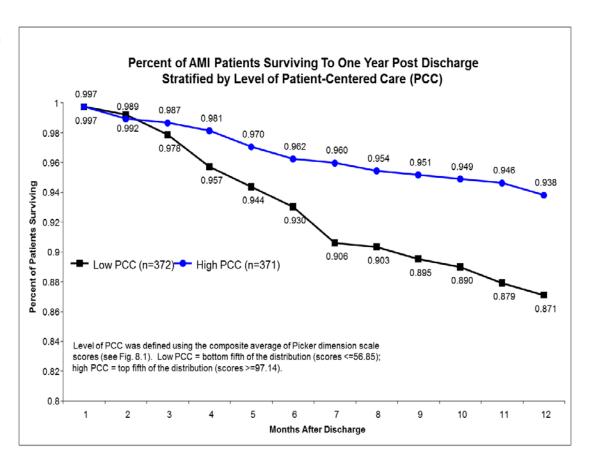
# Patient Experience and Clinical Outcomes

- Positive patient experiences may provide unique benefit to clinical outcomes for AMI patients over and above clinical quality performance:
  - Better patient-centered hospital care associated with better 1-year survival, controlling for comorbidity, clinical, and demographic factors. (Meterko et al. 2010)
  - Higher patient ratings associated with lower hospital inpatient mortality, controlling for hospitals' clinical performance. (Glickman et al. 2010)
- Providers may pay greatest attention to patients near the end of life, which would lead to paradoxical negative association between patient-provider communication and patient outcomes



# Veterans Administration (VA) Study of Heart Attack Patients

- Replication of New Hampshire study of heart attack patients with better health status measures and measures of the technical quality of care
- Finding: Patient-centered care had a statistically significant positive effect on survival, after controlling for technical quality of care, patient demographics, patient comorbidities, and process of care



Meterko M, Wright S, Lin H, Lowy E, Cleary PD. Mortality among patients with acute myocardial infarction: the influence of patient centered care and evidence based medicine. Health Services Research, 2010; 45(95): 1188-1204.

# Reanalysis of Fenton Study

- Fenton and colleagues (2013) found better patient ambulatory care experiences associated with much **higher** mortality rates
- This led some to question the value of patientcentered care
- This finding contradicted a majority of studies on the same topic

Source: Xu, Buta, Price, Elliott, Hays, Cleary; HSR 2014

# Concerns about Fenton Analyses

#### Validity

- Effect was implausibly large; good patient experience claimed to be more dangerous than major chronic conditions
- Only some deaths can be prevented or delayed by medical care;
  effect should only be seen on amenable deaths

#### Timing

 Patient experiences with care vary over time and the relationship may be sensitive to when assessments are conducted

#### Confounders/Direction of causality

- Unadjusted patient-level associations may be driven by other factors, such as poor health
- Elliott et al. (2013 in JAGS) found better patient experience/more intensive care in last year of life



# Reanalysis Methods

- Used same data as Fenton: 2000-2005 Medical Expenditure Panel Survey data linked to National Health Interview Survey and National Death Index
- Used same models as Fenton: Cox proportional hazards models with mortality as the dependent variable and patient experience measures as independent variables
- Unlike Fenton:
  - Divided data into non-amenable and amenable deaths
  - Considered timing of patient experience and death
  - Disaggregated the composite into individual items to better understand the association of experience and mortality



# Results of Reanalysis

- Only patients who received more of a physician's time were more likely to die, and only for deaths that were not amenable to medical care
- Fenton findings likely reflect intensive end-of-life care
- The data do no support the assertion that meeting patient needs is related to worse care; certainly not mortality





# Frequently Raised Issues

- 1. Does Providing Unwelcome Advice Lead to Lower Patient Care Scores?
- 2. Can Patient Experience Be Improved?

# Background on Concerns about Unwelcome Medical Advice

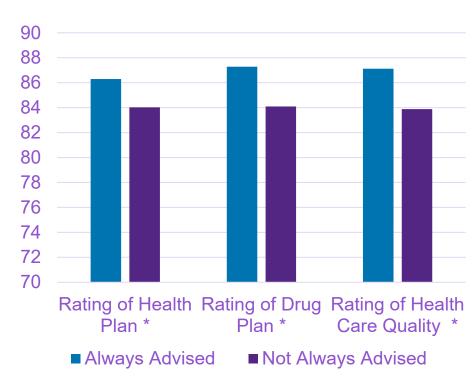
- Advice to quit smoking is a patient-reported experience of care measure in Medicare
  - Used in pay-for-performance for Medicare Advantage
  - Publicly reported
- Smokers may not want to hear smoking cessation advice
- Concern about receiving poor experience of care scores may lead providers to not provide recommended advice
  - Relevant for opioids and antibiotics, too



# Ratings and Reports of Patient Experience are Higher for those Advised to Quit

No evidence to support providers' concerns of potential negative patient experience ratings when giving unwelcome medical advice:

- Providing regular advice to quit smoking
- Not providing opioids to those who are addicted (Sjoerd et al. 2014, Maher et al. 2014)
- Not receiving expected antibiotics when explained (Mangione-Smith et al. 1999, Linder & Singer 2003)



<sup>\*</sup> P < 0.005; Source: Winpenny E et al. Advice to Quit Smoking and Ratings of Health Care among Medicare Beneficiaries Aged 65. Health Serv Res, 2017, 52(1):207-219.

# Summary of Findings

- Awareness of patient experiences helps providers to appropriately address patients' requests
- There are effective strategies to promote positive experiences even when patients' requests require discussion
- Patient assessments of care are more strongly associated with the nature of provider communication than with patients' receipt of desired treatment
- No evidence to support policy-maker concerns of perverse incentives of pay-for-performance







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# Tools for Improving Patient Experience

#### **Patient Experience Improvement Inventory**

http://forces4quality.org/af4q/download-document/6540/Resource-12-125\_inventory\_of\_pat\_exp\_improvement\_resources\_-\_designed\_-\_revised\_11.3.pdf



This inventory lists a variety of free resources—including toolkits, guides, reports, and webcasts—that are available

About Aligning Forces for Quality



# Updates to the CAHPS Ambulatory Care Improvement Guide

#### The CAHPS Ambulatory Care Improvement Guide: Practical Strategies for Improving Patient Experience

The CAHPS Ambulatory Care Improvement Guide is a comprehensive resource for health plans, medical groups, and other providers seeking to improve their performance in the domains of patient experience measured by CAHPS surveys of ambulatory care. Use this guide to help your organization:

- Cultivate an environment that encourages and sustains improvements in patient-centered care.
- . Analyze the results of CAHPS surveys and other forms of patient fee
- Develop strategies for improving performance.

About the CAHPS Ambulatory Care Improvement Guide (PDF Version, 37 organizations responsible for its development and maintenance.

Why Improve Patient Experience? (PDF Version, 255 KB): Learn how impr positive clinical and business outcomes.

Are You Ready to Improve? (PDF Version, 770 KB): Read about the behav providing positive experiences with care.

Ways to Approach the Quality Improvement Process (PDF Version, 487 K strategies and actions aimed at improving performance.

Determining Where to Focus Efforts to Improve Patient Experience (PDF promising opportunities to improve patient experience in your organizatio

#### Newest strategies include:

- OpenNotes
- On-Demand Advice, Diagnosis, and Treatment for Minor Health Conditions
- Cultivating Cultural Competence
- Price Transparency

Strategies for Improving Patient Experient various aspects of patients' experience with cabetween patients and providers (PC), coordination promotion/education (HP).

(AB) Learn about strategies for improving cess to care and information (AC), communication (CC), customer service (CS), and health

- Open Access Scheduling for Routine and Urgent Appointment (PDF Version, 448 KB)—AC
- OpenNotes (PDF Version, 273 KB)—AC, PC, CC
- Internet Access for Health Information and Advice (PDF Version, 355 KB)—AC, HP
- Rapid Referral Programs (PDF Version, 322 KB)—AC, CC
- On-Demand Advice, Diagnosis, and Treatment for Minor Health Conditions (PDF Version, 350 KB)—AC, PC
- . Training to Advance Physicians' Communication Skills (PDF Version, 330 KB)-PC, CC, HP
- Tools To Help Patients Communicate Their Needs (PDF Version, 272 KB)-PC, CC
- Shared Decision-Making (PDF Version, 214 KB)-PC, HP
- Support Groups and Self-Care (PDF Version, 266 KB)-HP
- Cultivating Cultural Competence (PDF Version, 313 KB)—PC
- Planned Visits (PDF Version, 234 KB)-AC, PC, HP
- Group Visits (PDF Version, 261 KB)—AC, PC, HP
- Price Transparency (PDF Version, 232 KB)—AC
- Service Recovery Programs (PDF Version, 488 KB)—CS
- Standards for Customer Service (PDF Version, 321 KB)—CS
- Reminder Systems for Immunization and Preventive Services (PDF Version, 318 KB)—CP, CC, HP

# Can CAHPS Scores Be Improved?

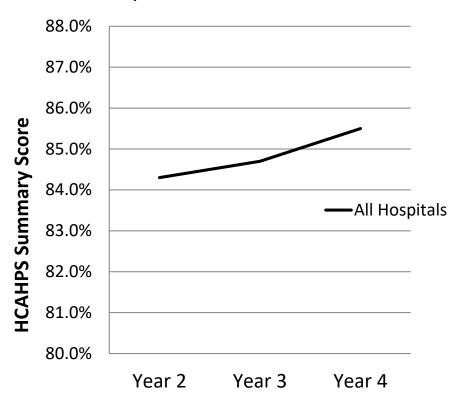
 Previous research found small, uniform improvement in HCAHPS scores in the first year of public reporting among ~2,700 initially participating hospitals

Elliott, Lehrman, Goldstein, Giordano, Beckett, Cohea, Cleary. Health Affairs, 2010.

 Study assessed the extent and uniformity of improvement in HCAHPS scores in the 2<sup>nd</sup> through 4<sup>th</sup> years of public reporting among 3,691 participating hospitals

Elliott, Cohea, Lehrman, Goldstein, Cleary et al.; HSR 2015

#### Overall Improvement, Year 2 to Year 4







# Additional Findings

- Improvement varied across hospitals
  - After accounting for regression-to-the-mean, changes from Year 2 to Year 4 ranged from a 4.4% loss to a 6.5% gain for the middle 95% of hospitals (z=-1.3 to +1.9 in hospital-level SDs)
- Larger and for-profit hospitals improved more than counterparts
  - 200+ bed hospitals had lower mean scores in Year 2, but they improved more than smaller hospitals
  - For-profit hospitals had lower mean scores in Year 2, but they improved more than non-profit hospitals
  - Independent trends; additive effects



# HCAHPS Experience to Date: Accelerating but Varied Improvement

- Public reporting (from March 2008) and anticipation of Hospital Value-Based Purchasing (*Patient Protection* and Affordable Care Act enacted March 2010) focused attention on HCAHPS and may have motivated hospitals to improve
  - Especially among hospitals whose scores had lagged initially
- Larger and for-profit hospitals have greater resources to implement quality improvement efforts



# Upward 10-Year Trend in Medicaid and Medicare Health Plan Scores

Figure 1. Adult Medicaid Top-Box Composite Scores 2007-2017

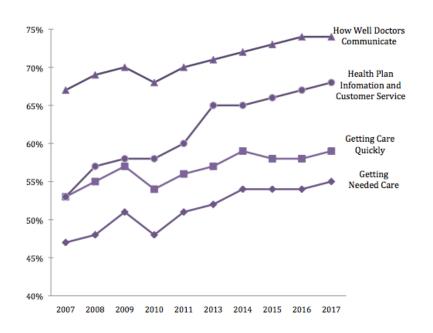
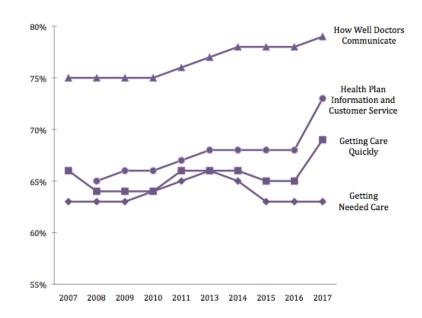


Figure 7. Medicare Top-Box Composite Scores 2007-2017



Source: 2017 CAHPS Health Plan Survey Database Chartbook



# Can the Patient Experience be Improved?

- CAHPS surveys provide information about aspects of patient-centered care that providers can, and do, improve
- Improving patient experiences does not lead to inappropriate and inefficient care or result in trade-offs with high-quality clinical care

### To Ask a Question

